

## **FAMILIES OVERVIEW AND SCRUTINY COMMITTEE AGENDA**

**Tuesday, 6 November 2018 at 1.30 pm in the Bridges Room - Civic Centre**

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From the Chief Executive, Sheena Ramsey

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Item	Business
<b>1</b>	<b>Apologies for absence</b>
<b>2</b>	<b>Minutes of last meeting</b> (Pages 3 - 8)  The Committee is asked to approve as a correct record the minutes of the last meeting held on 18 October 2018
<b>3</b>	<b>Children and Young People Mental Health &amp; Wellbeing Services</b> (Pages 9 - 20)  Report of Chris Piercy, Executive Director of Nursing, Patient Safety & Quality
<b>4</b>	<b>Work Programme</b> (Pages 21 - 24)  Joint report of the Chief Executive and Strategic Director of Corporate Services and Governance

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**GATESHEAD METROPOLITAN BOROUGH COUNCIL**  
**FAMILIES OVERVIEW AND SCRUTINY COMMITTEE MEETING**

**Thursday, 18 October 2018**

**PRESENT:** Councillor B Oliphant (Chair)  
Councillor(s): M Hall, L Caffrey, B Clelland, K McCartney, E McMaster, S Ronchetti, D Bradford, M Ord, C Buckley and N Weatherley

**APOLOGIES:** Councillor(s): S Craig, R Mullen, P Craig and C McHugh  
Co-opted Member(s): Maveen Pereira, Cheryl Lain and Sasha Ban

**F73 APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillors McHugh, P Craig, S Craig and Mullen. Additional apologies were received from co-opted members Maveen Pereira, Sasha Ban and Cheryl Lain.

**F74 MINUTES OF LAST MEETING**

The minutes of the last meeting held on 13 September 2018 were agreed as a correct record.

**F75 YOT PERFORMANCE UPDATE**

The Board received a report to provide an update on the Youth Offending Team (YOT) key priorities for 2018/19 and performance for the period of July 2018 to September 2018 for first time entrants and custody indicators.

From the report the Committee were advised that there is now a requirement for Youth Offending Teams to produce an Annual Youth Justice Plan as part of the grant conditions of Local Authorities.

The Committee were provided with a summary of the key priorities for the YOT. It was highlighted that improving access to general health assessments for young people who enter the criminal justice system was carried forward from the 2017/18 plan.

A further breakdown of new priorities was also presented to the Board as follows:

- Explore with the Newcastle/Gateshead Clinical Commissioning Group (CCG) to identify potential funding to introduce the Liaison and Diversion scheme within Gateshead.
- Review Restorative Justice approaches within Gateshead and apply for renewal

- of the Restorative Justice Quality Mark (RJQM).
- Explore alternative methods of funding with regional colleagues to deliver on Attachment Based Parenting Interventions for young people known to Youth Justice Services.
- To embed the Enhanced Case Management (ECM) model and Adverse Childhood Experiences (ACEs) research into every day practice which will aim to acknowledge and consider young people's diverse needs in relation to trauma.
- Ensure that relevant staff attend the 3 days – Trauma Recovery Training arranged for March 2019.
- To develop preventative approaches to work with young people in the Looked After Child (LAC), Child In Need (CIN), Complex Child In Need (CCIN), and Child Protection arenas and those at risk of Civil Injunctions.

An overview of performance was provided from the report on first time entrants and custody. From the figures relating to first time entrants it was highlighted that there has been 9 during the period of July 2018 to September 2018. It was noted this is a 36% decrease on the previous quarter. It was also highlighted to the Committee that there had been no custodial sentences during the reporting period which is below the Northumbria PCC regional average and the National average.

The Committee were then provided with an overview of reoffending data from the Police National Computer noting that Gateshead's binary percentage was 37% which was again, below the local and national averages. It was however highlighted that there are currently 124 young people being tracked by YOT, 23 young people went on to reoffend committing a total of 71 offences.

Hard copies of the Youth Justice Strategic Plan were handed out to Members present.

A question was asked regarding Liaison and Diversion funding for Gateshead, it was noted that this funding has not been made available to Gateshead previously but that it has with some neighbouring authorities. It was noted that it was not known why Gateshead had missed out on this grant previously, but it was clarified that Gateshead are part of a new funding bid. A comment was made stating that there may be a case for health inequality for the children of Gateshead who have missed out on opportunities for intervention due to no funding.

It was asked whether a breakdown of offences could be provided; it was noted that this information was not to hand but would be circulated to Members following this meeting.

A further question was asked as to whether cuts to Council services would likely impact on the performance figures presented. It was highlighted that it was possible that first time entry figures would change however recent service restructures and the new early help model are having a positive impact on service delivery. It was further noted that cuts in local Police funding has meant that fewer offenders are going through the Courts system and are being supported via different methods.

A request was made for case studies to be presented as part of the next YOT report – this will happen in the new municipal year.

RESOLVED:

- (i) The Committee noted the contents of the report and agreed to receive further updates from the Youth Offending Team on key priorities and performance.

## **F76 SAFEGUARDING CHILDREN - LSCB ANNUAL REPORT AND PLANS**

The Board received a copy of the annual report of the Gateshead Local Safeguarding Children Board (LSCB). It was highlighted that the report is not written by Gateshead Council and that it is a report of multiple agencies.

An overview of pupil exclusion figures was provided from the report noting that the increasing number of pupils being excluded from school is a national issue. It was further noted that following the LSCB Reducing Permanent Exclusions conference an action plan was devised and implemented from September 2017. It was highlighted that since the implementation of the action plan, there have been nine fewer permanent exclusions compared to last year.

A summary of the Missing, Sexually Exploited and Trafficked Sub Group (MSET) was also provided to the Committee. It was noted that referrals have increased to 63% as a result of the Board increasing awareness of the issue amongst partner agencies.

From the report it was noted that there have been ongoing regional collaborations with partners such as the CCG and Northumbria Police in order to streamline processes regarding the safeguarding of children. It was further noted that future priorities include raising awareness of the role of the LSCB and safeguarding with frontline staff across Gateshead.

The Board also received a demonstration of the new LSCB website – links were provided to the Committee within the report.

It was asked where the issue of domestic violence fits in with the LSCB; it was noted that domestic violence feeds up to the Community Safety Partnership. It was further noted that a report on the 'Toxic Trio' will be presented at a future Committee.

A question was asked regarding the impact on families following the nationwide welfare reform. It was acknowledged that there is evidence of families suffering as a result of the reforms and that the LSCB continues to have good working relationships with support organisations and third sector providers to support families in need such as the foodbank. It was noted that more specific research on the impact of welfare reform is underway and would be presented to the Committee once complete.

It was asked whether there is an issue in Gateshead around gangs – it was noted there is no evidence this is an issue within Gateshead specifically however there are issues around 'County Lines' in neighbouring authorities.

A query was raised regarding the logging of still born babies/child deaths. It was

confirmed that for a child to be recorded as still born they must not have drawn breath following birth – these statistics are held by the Public Health Team.

RESOLVED:

- (i) The Committee noted the contents of the report.

## **F77 EARLY HELP - PROGRESS UPDATE**

The Committee received a report and presentation to provide an update on the newly implemented Early Help Service within Care, Wellbeing and Learning.

It was noted that the Early Help Service is made up of four teams – Targeted Family Support, Specialist Support, Early Help Hub and the Special Needs and Disabilities Team. It was further highlighted that the Domestic Abuse Service was also consolidated within the Early Help Service.

From the presentation an overview of the Gateshead Profile was provided as follows:

- 221 members of staff in Early Help excluding SEND and Children with Disabilities Team.
- 250 members of staff including SEND and Children with Disabilities Team.
- 54 Family Intervention Workers within Early Help.
- Family Support Workers and Contact Workers will be transferring from children's statutory service to Early Help in October 2018.

The Committee were also provided with an overview of Early Help caseload allocations in addition to a breakdown of where referrals have been received from. Of the referrals received it was noted that 56% of total referrals have come from Education and Referral & Assessment respectively.

It was noted that over the period 2010-2019, Early Help has made, or plans to make, a total of £12.1m in savings. It was also stated that overall the Council has made £156.9m of savings and Children's Services £27.3m over that period, which represents 17% of the total savings. It was further noted that savings in 2018/19 for Early Help total £0.14m and that there is £0.5m of prior year savings of which c£0.4m is still to be delivered but will be by 2019/20. It was highlighted that budget proposals for 2019/20 total c£0.5m.

The Committee were then presented with a case study to illustrate the impact of the new service on a local family. In concluding, the Committee were advised that the Early Help Service continues to change and evolve to meet the needs to vulnerable residents in Gateshead.

It was asked how long a family/individual may be involved with the Early Help Service. It was noted this varies depending on the needs of the individuals referred however the service aim to have a case closed within 12 months.

RESOLVED:

- (i) The Committee noted the contents of the report and presentation.

- (ii) The Committee agreed to receive further updates on the Early Help Service at a future Committee.

**F78 SCHOOL EXCLUSIONS - PERFORMANCE UPDATE**

The Committee received a report that detailed the position of Gateshead schools in relation to permanent exclusions for the academic year 2017/2018.

It was noted from the report that at the end of the Summer Term 2017 Gateshead's LSCB and the Council's Learning and Schools Service organised a summit to discuss ways forward to reduce the numbers of young people that were being permanently excluded from Gateshead secondary schools.

It was highlighted that a draft action plan was agreed at the summit and a steering group was formed. It was noted that data collected from the first full year following the implementation of the plan is promising.

The Board were then provided with an overview of exclusions for the 2018/19 academic year school by school.

A comment was made that it was good to see permanent exclusion figures decreasing. It was also noted that a recent announcement from the Education Secretary that the exam results of excluded pupils will be included as part of a school's overall exam performance which is a welcomed change.

A question was asked regarding the use of Riverside Academy; it was noted that referrals are decreasing in line with the reduction in permanent exclusions. It was agreed that data for Gateshead pupils educated outside of 'traditional' school would be presented at a future board.

RESOLVED:

- (i) The Committee noted the contents of the presentation.

**F79 WORK PROGRAMME**

The Committee received the Work Programme report which sets out the provisional programme for the Committee for the year 2018/19.

RESOLVED:

- (i) The Committee noted the contents of the Work Programme report and appendix.

**Chair.....**

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**TITLE OF REPORT:**           **Delivery of Children and Young People’s Mental Health and Wellbeing Services**

**REPORT OF:**               **Chris Piercy, Executive Director of Nursing, Patient Safety & Quality, NHS Newcastle Gateshead Clinical Commissioning Group**

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**SUMMARY**

Families OSC has agreed that at its meeting on 6 November 2018 it would focus specifically on scrutinising the delivery of Children, Adolescent Mental Health Services (CAMHS) in Gateshead, including the progress made in the mobilisation of the two new service specifications: ‘Getting Help’ and ‘Getting More Help’.

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**1. Introduction and Background**

Following extensive listening and engagement with Children Young people and their families the CCG working with a range of statutory and 3<sup>rd</sup> sector providers is developing a programme of Transformation of the above services.

We have heard Children and young people want easier access to community-based services with shorter waiting times. There was a particular emphasis on multimedia access and using technology, moving away from health focus to a community focus.

We know the waiting times have been too long and in the past there have also been examples of Children and Young People experiencing difficulty in getting the help that they need.

**2. Purpose of session**

This report aims to provide an update on the delivery of children and young people’s Mental Health services in Gateshead, more specifically the progress we have made this year in the mobilisation of Getting Help and Getting More Help.

## **The Case for Change**

In regard to improving outcomes for children and families, *No Health without Mental Health*<sup>1</sup> published in 2011, emphasises the crucial importance of early intervention in emerging emotional and mental health problems for children and young people. Effective commissioning will need to take a whole pathway approach, including prevention, health promotion and early intervention.

### **Prevalence**

Just under 1 in 10 children aged 5 to 16 will have some form of poor mental health with the prevalence increasing with age. The most prevalent condition is emotional disorders, with up to 1 in 27 young people aged 5 to 16 having the condition.

The new model assumes a conversion rate into treatment of 80% against current performance of 40%. This means that in order to increase early help and intervention the capacity required at “Getting Help” needs to be increased.

### **Finance**

The children and young people’s mental health service is mainly commissioned by Newcastle Gateshead CCG. Currently investment is £7.4m which includes a contribution of £180k by Gateshead council. The costs are broken down as follows:

- Northumberland, Tyne and Wear Mental Health Trust (NTW) £6.5m with a non-recurrent amount of funding also agreed £448,000.
- South Tyneside Foundation Trust (STFT) who deliver early help low level services have a contract circa £400,000.
- The above costs exclude Voluntary and community services (VCS). There are four main VCS including Streetwise, North East Counselling Service, Children North East and Kalmer Counselling with a combined contract value of £300k.
- The CCG also have a separate contract with Barnardo’s to deliver services for bereavement and sexual abuse.

### **Access**

Previously children and young people have experienced high levels of referral and re-referral to other services, as well as sign posting to services with no way of following up that the individual has attended.

In addition long waiting times to assessment and treatment have also been compounded by too few children and young people actually completing therapies.

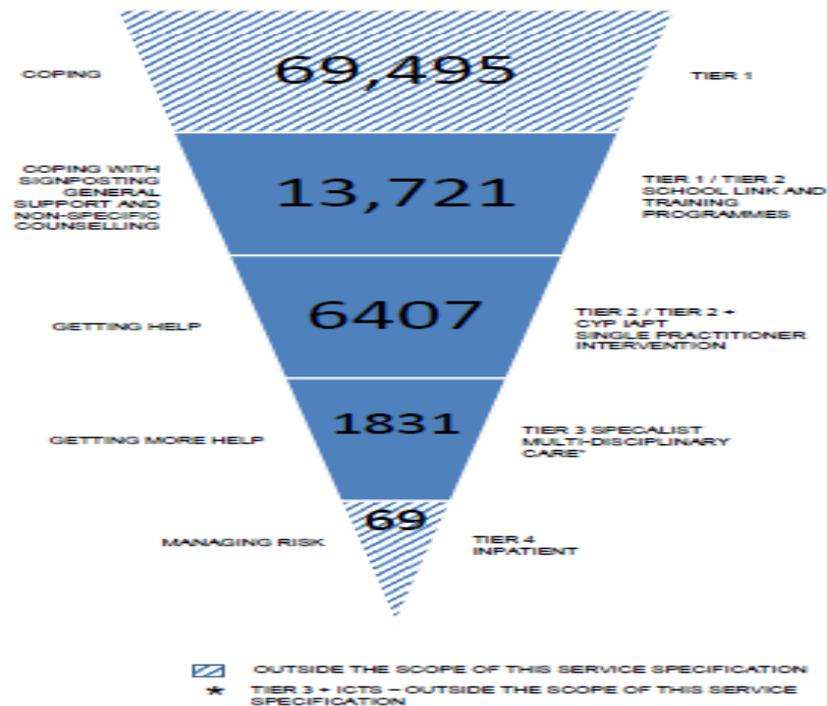
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<sup>1</sup> No Health without Mental Health (2011) HM Government

## Why Change?

Figure 1 below outlines the prevalence of mental health in the population 0-18 years (Newcastle and Gateshead), and highlights the specific levels of service that are concerned with the commissioning of the getting Help and Getting More Help specifications. To note tier one and tier four is outwith this scope.

**Figure 1: Prevalence 0-18 population Newcastle and Gateshead**



## Gateshead Health Related Behaviour Survey (HRBS)

The Gateshead health related behaviour survey found that about a quarter of year 10 girls have high self-esteem, compared with more than half of year eight boys.

Just over a quarter of year six girls worry about family problems and similarly a quarter of year five girls worry about crime. Family are the most popular source of support for both boys and girls, but sadly one in 10 said they didn't know if they had an adult they could trust.

Overall around 70% of pupils said they were satisfied with their lives.

## Performance and data

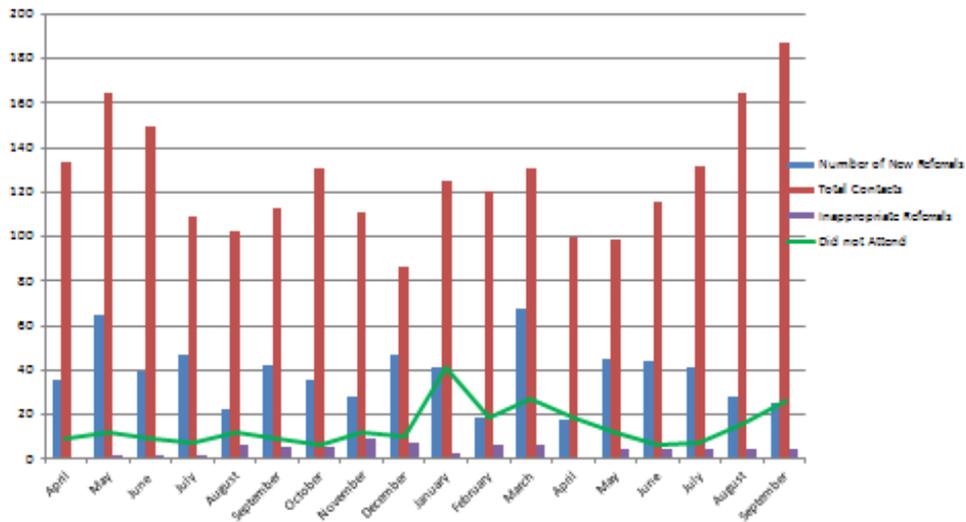
In the month of September 2018 there were 49 identified looked after children (LAC) in the Gateshead CYPs. Providers have identified a need for a higher skilled staff

from CYPS that work into and provide treatment and supervision for this cohort of children and young people.

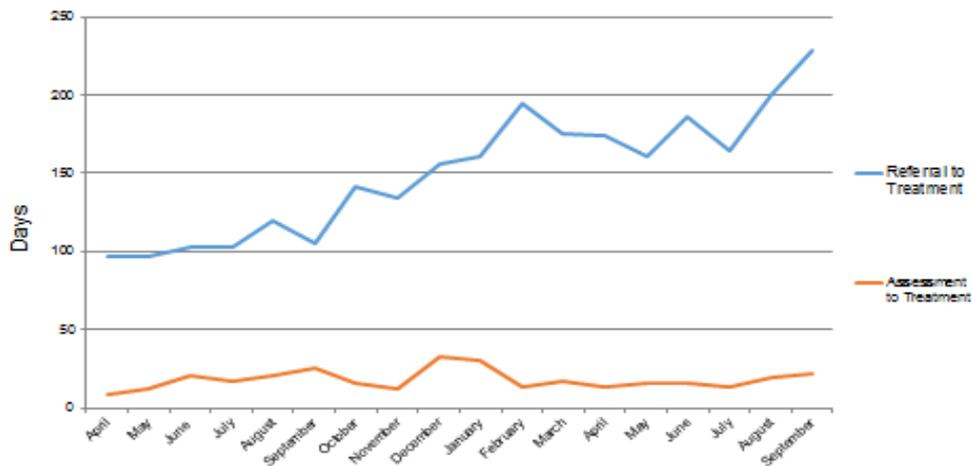
## Referrals and Waiting Times

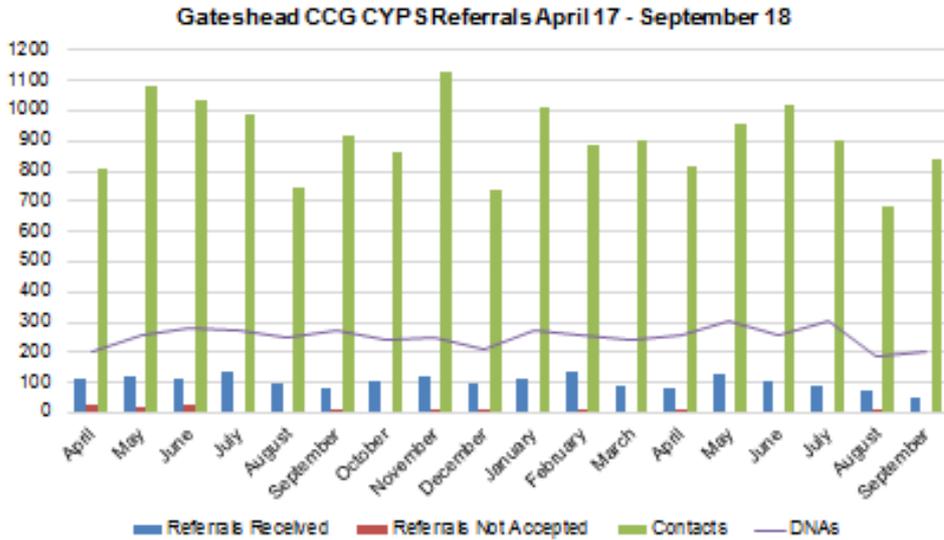
### South Tyneside NHS Foundation Trust

#### EWT Referrals April 17 – Sept 18

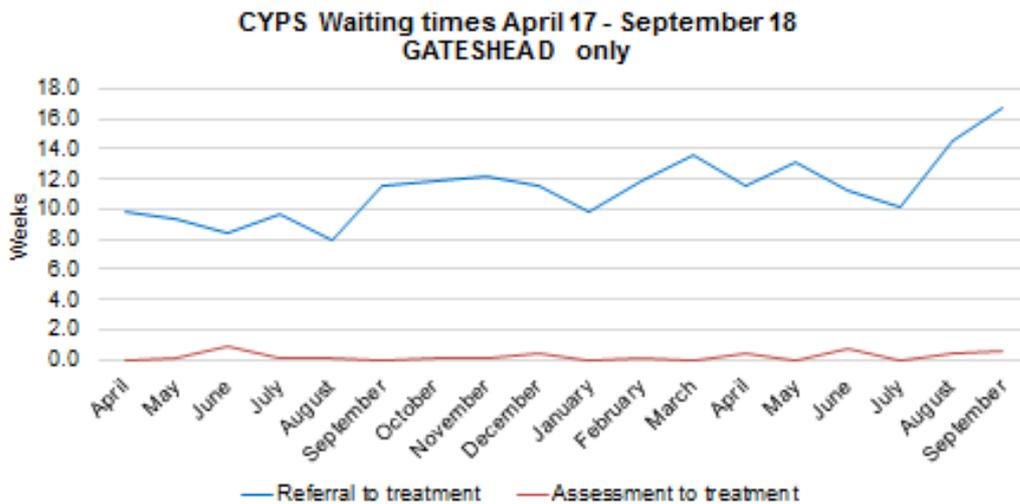


#### Waiting times April 17 – Sept 18





Caring | Discovering | Growing | **Together**



Caring | Discovering | Growing | **Together**

## KOOTH

Kooth, is an online counselling and emotional well-being platform for children and young people, accessible through mobile, tablet and desktop and free at the point of use.

Digital is at the heart of Kooth, joining-up with traditional services. This online service takes an integrated approach, taking the benefits of digital and coupling them with face-to-face services.

Kooth staff are Organisational Members of the British Association of Counsellors and Psychotherapists (BACP). All clinical staff hold memberships with the various bodies that monitor the counselling and psychotherapy professions, such as the United Kingdom Council for Psychotherapy, the Health Professions Council and the BACP.

Kooth was commissioned by the CCG in 2018 and is available to all children and young people. The service has been promoted in all schools and information is also given to children and young people upon referral to the single point of access and whilst awaiting treatment as a means of support.

There have been 246 registrations since the service started in April and an average of 300 logins per month. 52 unique young people completed 75 chat sessions and 122 sent 424 messages.

### Workforce development

Examples of training delivered to support the new model

Name of Training	Date	Training provided to	Numbers - if available	Duration
SHA Training - understanding anxiety	16/07/2018		14	1 day
Managing Anxiety in C&YP using CBT approach and benefits of working with parents to help them manage their own child's anxiety	12/07/2018	School Health Advisors	12	1/2 day
TITO event Newcastle	05/07/2018	GP's		4 hours
TITO event Gateshead	12/07/2018	GP's		4 hours
Clinical Supervision Training	20/07/2018	Newcastle/Gateshead CYPS Staff	4	3 hours

Sleep deprivation and online gaming	27/09/2018	Bridgewater primary	10	1/2 days
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### **What's changing?**

Commissioners and providers aim to develop a Whole Systems Model that will provide an integrated, early response to the emotional and psychological needs of children, young people and families. This will improve outcomes, reduce inequalities and reduce the impact of poor mental health on the economy and individuals.

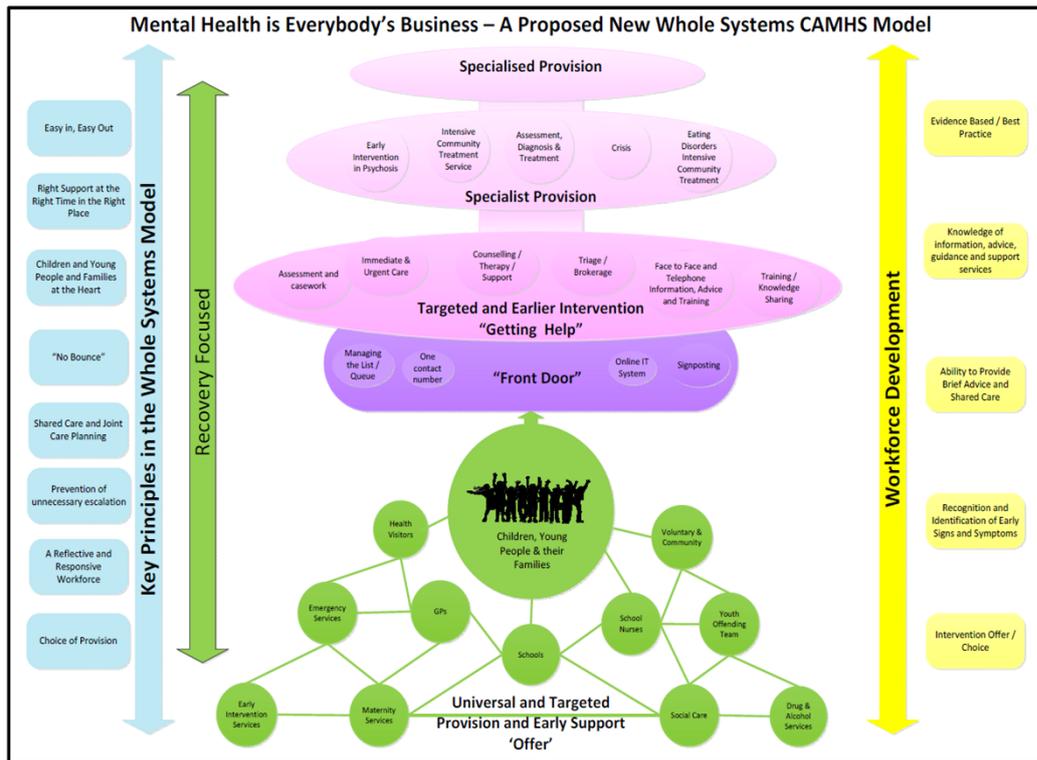
### **Summary of proposals**

- Establishment of a single point of access with phased access by referrers, children young people and their families. This will result in 'no bouncing' between services and ensure a warm transfer between services to ensure the child or young person has timely access to the correct service.
- Access to KOOTH
- Continuation of third Sector contracts to ensure alternative provision to NHS statutory services with aim of early intervention and prevention
- Development of Special classes pathways to support those most vulnerable for example Looked after Children, those with drug and alcohol issues as well as those accessing the Youth Offending Team
- Development and introduction of new service specifications based on the THRIVE model of "Getting Help" and Getting More Help" ensuring services are focused around the needs of the Child or Young Person
- Moving provision from the more complex delivery to ensuring the focus is on Early intervention and prevention
- The successful Trailblazer bid announced in October 2018 with a value of circa £1m aims to improve waiting times and support in schools. Mental health support teams will support Gateshead schools including all secondary, pupil referral units, college and special schools. Also all Jewish schools and all year five and six primary schools.
- Introducing lead provider arrangements from April 2019

### **The new model**

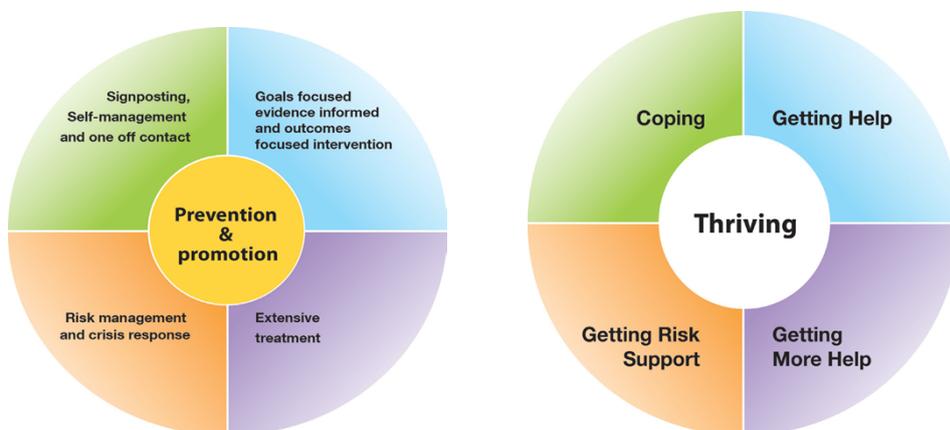
There will be a seamless pathway across a range of providers Figure 2 below shows the delivery pathway from universal service to specialised provision.

**Figure 2**



These services have been the subject of earlier papers in relation to the provision of community CYP MH services and proposals to move to a single lead provider on the basis of a clear specification, performance and outcomes schedule and financial model which brings the unit cost of the provider for NGCCG in line with rates charges to other local commissioners. Within this model there will be a clear shift of provision to delivery of earlier interventions in education settings and prevention. When agreed this has the potential to release funding for re-investment in mental health services.

**THRIVE Based Service Model**



## **Way forward**

### **Single Point of Access (SPA)**

The phased implementation of the SPA commenced in December 2017 with all Gateshead schools and continues with GPs and social workers now on board; the final phase will be the inclusion of the children young people and their families.

The aim of the SPA is to make access to services as easy as possible for service users and referrers. The SPA endeavours to hand over the child to the most appropriate service and provide early help with an ultimate aim to reduce waiting times and the need for more complex services.

Evaluation of the phased approach to roll out is ready to be undertaken and the information gathered from this exercise will be analysed and shared at future meetings once available.

### **Collaborative transformation**

Not all things can change overnight, however we have made progress in developing and implementing the new model of transformation, while listening throughout from children, young people, families and carers. As a result of what we have heard and as part of our iterative process to change, we have challenged services to strengthening delivery upstream, working towards an early intervention model.

- The range of VCS and online provision is developing and during 19/20 ambitious plans for earlier and increased access to Getting Help. This includes the increased use of Apps and an online offer for 11-18-year olds (and those aged up to 25 years if in looked after system) through Kooth.
- We have been moving from a fragmented system of supporting children and families, within challenging financial circumstances and have developed a model of transformation focusing on integrated, early response services.
- The two main NHS providers which offer mental health and wellbeing services for children and young people, Northumberland, Tyne and Wear NHS FT and South Tyneside Foundation Trust
- Our community and voluntary sector provision is key in supporting early identification, and “needs help”.

## **The service specification**

The model clusters mental and emotional support for young people into four groupings:

- 1 Signposting, self-management and one off intervention
- 2 Goal focused, evidence informed and outcome focused intervention
- 3 Extensive treatment
- 4 Risk management and crisis response

## **Case Study child A**

A 12 year old child A with a presenting problem of a depressive episode. The child was screened by a trainee mental health worker 6-8 sessions of Behavioural Activation therapy were delivered of which he attended five. Following therapy child A stated that he felt better but mum was still anxious so a further 2 weeks therapy was given.

At the review appointment both mum and child were happy with his progress which had been maintained. The Children's Anxiety and Depression Scale (RCADS) scores were completed before and after therapy:

- Parent initial Major depression score - greater than 80
- Follow up major depression score – 57.8
- Child initial Major depression score – 66.2
- Child follow up major depression score – 39.8

## **Gateshead CYPS pathways**

Once accepted in to the CYPS service young people are accepted on to the following pathways for assessment, intervention and treatment

- Mental health pathway
- Learning Disability / PBS pathway
- Neuro disability pathway

There are though groups of young people who would be identified as having a higher level of vulnerability and have a quicker route in to the service as previously mentioned i.e. Youth offending and those young people being accommodated outside of their homes (not kinship care) and identified as 'looked after'.

## **Challenges**

- **Multi-agency working** sometimes agencies will have different priorities - partnership working, networking and with support from CCG already in place enables them to identify common priorities to support children's mental health care and treatment

- **Increased awareness about Children's mental health** may translate to increased demand and increased expectations of the service
- **Need to be clear** about what the pathways can provide and where else support may be available (e.g. Kooth)
- **Changing demand for service users:** we are now seeing younger children requiring access to services and therefore the workforce has had to adapt and change to meet this demand

### **Mobilisation plan**

The robust mobilisation plan provides a high level of assurance that the changes being implemented are on track.

### **3. Conclusion**

The CCG and providers have made progress to improve the experience of children and young people accessing these services and are committed to ensuring the progress is sustained through:

- Sharing progress on the delivery of CYP Mental Health services
- Mobilisation of Single Point of Access
- Implementation of Getting Help and Getting More Help Specs
- Learning from the past
- Enhancing opportunities
- Collaborative transformation across the whole system, education /schools, providers, third sector

### **4. Recommendations**

The Overview and Scrutiny Committee is asked to:

- Receive and comment on this update report on the implementation of new CAMHS model including detailed service specifications, performance framework and mobilisation plan.
- Agree to receive further updates throughout the continued implementation of the CAMHS transformation programme.

**Contact: C. Piercy**

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**TITLE OF REPORT:** Annual Work Programme

**REPORT OF:** Sheena Ramsey, Chief Executive  
Mike Barker, Strategic Director, Corporate Services and Governance

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**Summary**

The report sets out the provisional work programme for Families Overview and Scrutiny Committee for the municipal year 2018/19.

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1. The Committee's provisional work programme was endorsed at the meeting held on 19 April 2018 and Councillors have agreed that further reports will be brought to future meetings to highlight current issues / identify any changes/additions to this programme.
2. Appendix 1 sets out the work programme as it currently stands. Any changes proposed to the programme will be set out in bold and italics for ease of identification.

**Recommendations**

3. The Committee is asked to
  - a) Note the provisional programme;
  - b) Note that further reports on the work programme will be brought to the Committee to identify any additional policy issues, which the Committee may be asked to consider.

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## APPENDIX 1

<b>Draft Families OSC 2018-19</b>	
<b>14 June 18</b>	<ul style="list-style-type: none"> <li>• Constitution (<b>to note</b>)</li> <li>• Role and remit (<b>to note</b>)</li> <li>• The Council Plan – Year End Assessment and Performance Delivery 2017-18</li> <li>• Review of Obesity (across the life course) - Scoping report</li> <li>• How Adult and Children’s Services are working Together – Progress Update.</li> <li>• Ofsted Inspection – Outcome and Next Steps</li> <li>• Work Programme</li> </ul>
<b>13 Sept 18</b>	<ul style="list-style-type: none"> <li>• OSC Review of Obesity (across the life course) - Evidence Gathering</li> <li>• Annual Report on Complaints and Representations – Children</li> <li>• Ofsted Inspections/School Data – Progress Update</li> <li>• Monitoring – OSC Review of Children on the Edge of Care</li> <li>• Safeguarding Children - LSCB Annual Report and Plans</li> <li>• Work Programme</li> </ul>
<b>18 Oct 18</b>	<ul style="list-style-type: none"> <li>• Safeguarding Children – LSCB Annual Report and Plans</li> <li>• Early Help – Progress Update</li> <li>• School Exclusions – Performance Update</li> <li>• <i>YOT Performance Update</i></li> <li>• Work Programme</li> </ul>
<b>6 Nov 18</b> <b><u>*Additional Meeting</u></b>	<ul style="list-style-type: none"> <li>• <i>CAMHS Progress Update</i></li> <li>• <i>Work Programme</i></li> </ul>
<b>6 Dec 18</b>	<ul style="list-style-type: none"> <li>• OSC Review of Obesity (across the life course) – Evidence Gathering</li> <li>• The Council Plan – Six Monthly Assessment and Performance Delivery 2018-19</li> <li>• Poverty Proofing Schools</li> <li>• <i>Recruitment &amp; Retention of Social Workers – Progress Update</i></li> <li>• Tackling the Toxic Trio (domestic abuse/substance misuse and neglect) – Case Study</li> <li>• Work Programme</li> </ul>
<b>31 Jan 19</b>	<ul style="list-style-type: none"> <li>• <i>OSC Review of Obesity (across the life course) – Evidence Gathering</i></li> <li>• Ofsted – Annual Report</li> <li>• Secondary Academies Performance – Progress Update</li> <li>• Promoting the Independence of children and young people with SEN/learning disabilities – Progress Update (with a focus on how needs are being met; SEN progression and Home to School Transport)</li> <li>• Work Programme</li> </ul>
<b>7 March 19</b>	<ul style="list-style-type: none"> <li>• OSC Review of Obesity (across the life course) – Interim Report</li> <li>• Annual Conversation with Head Teachers of Special Schools</li> <li>• School Exclusions – Performance Update</li> <li>• <i>Best Start in Life – Outcome of Pilot Self- Assessment (highlighted in 2017-18 and deferred to 2018-19 work programme).</i></li> </ul>

	<ul style="list-style-type: none"> <li>• <i>Progress update – Foetal Alcohol Spectrum Disorder</i></li> <li>• Work Programme</li> </ul>
<b>4 April 19</b>	<ul style="list-style-type: none"> <li>• OSC Review of Obesity (across the life course) – Final Report</li> <li>• Liaison with Gateshead Youth Assembly</li> <li>• Monitoring - OSC Review of Children on the Edge of Care</li> <li>• Early Help – Progress Update</li> <li>• LSCB Emerging Priorities</li> <li>• OSC Work Programme Review</li> </ul>

**Issues to slot in: None**